8-15-24 R5 Trauma Advisory Board Executive Committee Meeting

Welcome/Roll Call: Dr Pappas welcomed all and Dr. Zito called the meeting to order at 9:33 am.

Executive Committee Members Present:

- Trauma Chair: Orlando Regional/Orlando Health (Eric Alberts, Dr. Tracy Zito, Jeana Swain)
- Trauma Co-Chair: Halifax Health (Rachel Hamlett)
- Level II Rep: Lake Monroe Hospital/HCA (Megan Thomas)
- EMS Chair/South: Martin County (Chief Chris Kammel)
- EMS Co-Chair/North: Brevard County (Dr. John McPherson)
- EMS Central Rep: Orange County (Dr. Christian Zuver)
- County DOH: St. Lucie County (not present)
- Acute Care Hospital: Nemours (not present)
- Extended Care: Orlando Health and Rehab (not present)
- Municipal Government: Palm Bay (not present)
- County Government: Orange County (not present)
- Ex Officio: FHA (John Wilgis)

Six of the eleven voting members were present for a quorum. Dr. Pappas stated that we will follow-up with those not attending.

Ex-Officio/Stakeholders/Guests:

- Lina Chico, Arnold Palmer Hospital (System Support Chair)
- Beverly Cook, CFDMC
- Lynne Drawdy, CFDMC
 Dr. Dustin Huynh, HCA Osceola
- Matt Meyers, CFDMC
- Dr. Peter Pappas, Trauma Advisory Board Executive Director
- Dr. David Rubay, HCA Osceola

Call to Order: Dr. Pappas welcomed all and Dr. Zito called the meeting to order.

Review and Approval of Minutes: The June minutes were previously distributed. Dr. Rubay moved to approve the minutes as submitted and Chief Kammel seconded the motion. There was no opposition and the motion carried. NOTE: Jeana Swain's name was corrected on the June minutes.

Executive Director's Report:

Dr. Pappas stated there was a major issue in the recent OneBlood event. He was pleased to see Florida Hospital Association taking a leadership role in convening stakeholders in responding, coordination and mutual aid. We need a stable and consistent supply of blood.

Dr. Pappas shared that we had a successful hybrid meeting last December and asked the group if we wanted to do this again in December. Lynne stated that we have scheduled this for the first day of the conference, on December 3rd at 11:30 am. We do not yet have a venue but are looking at Seminole State College. There will also be a virtual option available.

CFDMC/RDSTF Update: Lynne reported that the Region 5 RDSTF met a couple of weeks ago with a focus on preparing for the upcoming SHSGP and UASI funding cycles. The Coalition has submitted a project to both UASI and SHSGP to re-skin the tents in the alternate care site caches across the region. We also submitted a project to UASI to sustain EMResource. The Coalition has renewed its contract with the state for one year, and the state will be working on an amendment to align to the new ASPR grant guidance. The new guidance will include a focus on workforce assessment, cyber assessment and exercises, and managing extended healthcare system downtime. Lynne advised that the Coalition is hosting a cyber tabletop on October 30th and additional details will be available soon. The next Coalition meeting is September 19th at the Martin EOC and we will also have a virtual option. The agenda will be published next week. She also asked all to save the date for the annal conference on December 3 & 4th.

DOH/BEMO Update: Dr. Pappas encouraged all to pay attention to the revision of the state trauma standards. He stated that the FTSAC is holding common hours. The next meeting is August 22nd from 9 am to 1 pm at the Orlando Health Jewett Rehab Hospital.

OneBlood: Dr. Pappas advised that DOH responded with imports of additional platelets from other states when there was a critical shortage in many parts of the state. FCOT is working with the other groups to recommend guidelines for future events.

Stakeholder Spotlight - OneBlood Event: John Wilgis outlined initial key takeaways and where we are going next. The risks of cyber-attacks on healthcare are increasing and must be taken seriously. The OneBlood outage began on July 29. Florida Hospital Association sprang into action to connect the hospital community, blood centers, the FDA, the AABB task force, and others. OneBlood's labeling system was impacted the most and hindered distribution of O blood products and platelets. with an end result of hospitals receiving only a small fraction of the needed supply. OneBlood is the largest supplier of blood products in the state. FHA held a total of nine statewide calls to bring together all involved to understand the issues and progress. AHCA and DOH were involved as well. FHA surveyed hospitals to determine issues, and it was challenging to find the right questions, as data was needed to inform decision making. FHA worked to ensure lines of communication remained open to get timely and accurate information to all stakeholders, including FDA's guidance on extending dates on platelets, and OneBlood's projections for getting back online and capacity. They worked behind the scenes with DOH and AHCA to procure platelets from other blood providers out of state to help meet the gap. By the time this happened, OneBlood was back to normal production and we were over the crisis. John stated that this was a unique situation because there was no declared emergency and the state had no authority, so FHA quickly stood up to coordinate communication and response efforts. They are now focused on lessons learned. FHA is putting together an after action report which will be widely shared. He asked for trauma's voice in this process. John stated that cyber issues continue to be a risk to the health system, and the Coalition's support around Cyber is important. He stated that The Joint Commission and other accreditation bodies are requiring

hospitals to look beyond the traditional 96-hours for self-sufficiency and look at longer-term responses. Disruption is the key in a cyber-attack and its effect can last for more than 30 days. OneBlood's updates show they are still struggling. Cyber-attacks can impact the healthcare system's ability to provide care and are a threat to life. The biggest challenge was to get others to understand the significance of this disruption. Dr. Pappas said all are welcome to sit in on the joint FCOT meeting next week and he will have Bryan Hart send a link.

Committee Updates:

System Support Committee. Lina Chico reported the committee met yesterday and were provided updates from APH and ORMC. They participated in Stop the Bleed, back to school events, free helmets, worked with Best Foot Forward and local law enforcement on school crossing safety. The Stop the Bleed grant will focus on faith-based communities, so they are asking members to target locations. They are hoping to have more attendance at the next meeting. Dr. Pappas thanked the committee for being active and all their work in reducing traumas in our communities.

Preparedness Committee: Eric Alberts reported the committee met on August 12th with good representation on the call. The trauma/burn training group will meet in September. The group discussed the region's progress in implementing Pulsara, and a regional overview will be published. A statewide MCI Coordination Plan will focus on patient movement and patient tracking. The group had a OneBlood debrief and discussed concerns with the fact we are relying on a single supplier.

Clinical Leadership Committee: Dr. McPherson advised he would like to send FHA AAR to the Florida Association of EMS Medical Directors and other members.

Old Business:

EMS Outreach: Dr. McPherson said he hopes to send out a notice again about the October 2024 meeting coming up and we are inviting EMS Chiefs and Assistant Medical Directors to attend.

New Business:

Dr. Pappas asked all to invite new members to participate on the committees. He will follow-up with the Extended Care Committee.

Next Meeting: The next meeting has been moved to October 22nd due to a statewide meeting conflict.

Adjourn: Dr. Zito made a motion to adjourn, and it was seconded by Dr. McPherson. The meeting adjourned at 10:13 a.m.

8-12-24 RTAB Clinical Leadership Committee Minutes

Participants: Beverly Cook, Lynne Drawdy, Dr. Desmond Fitzpatrick, Chelsea Grant, Matt Meyers, Dr. John McPherson, Dr. Peter Pappas, Dr. Rick Ricardi, Dr. Scott Zenoni, Dr. Tracy Zito, Dr. Christian Zuver

Call to Order: Dr. Pappas welcomed the group, and Dr. McPherson called the meeting to order at 3:02 p.m.

Review and Approval of Minutes: Dr. Zito made a motion to approve the June minutes as submitted. There was no opposition, and the motion carried.

CFDMC Update: Lynne announced that the Coalition received a new one-year contract from the state. The state is now working to amend the contracts to align to the new ASPR guidance.

Old Business:

- **EMS Engagement:** Dr. McPherson said he has invited his EMS Chief and Assistant Medical Director to attend these meetings. Dr. Zuver stated that he will have more to report on this at the next meeting.
- Whole Blood in the Field: Dr. Zito previously sent out a link to the Orange County pediatric and adult protocols to all but there were issues with the link. Dr. Zito stated these are online at Orange County. She indicated that the interface in Orange County is going very well, and they have made some alterations to the protocols. They are still collecting data. Dr. McPherson asked if there is a difference in equipment for pediatric patients and Dr. Zito stated she would ask Dr. Zuver and Dr. Plumley to respond to this. Dr. Zuver said using they are using Life Flow for pediatric patients.

New Business:

• One Blood Event: Dr. Pappas advised that a recent cyber attack on OneBlood had a significant impact on patient care across the state. He stated that the Florida Hospital Association convened regular calls with stakeholders to share information and strategies. He stated that FCOT is working with the Florida Association of EMS Medical Directors to provide input into an after action report for the event, including recommendations on redundancy in blood suppliers and detailed protocols in instances of scarce resources. Dr. McPherson stated that it is shocking how vulnerable we are and stated that he would be happy to help with this. Dr. Pappas advised that a draft statement is being circulated. He stated that this is an opportunity for Region 5 to stand up and take a bigger role in state level issues.

Next Meeting/Adjournment: The next Clinical Leadership Committee meeting is October 14th. The meeting adjourned at 3:22 p.m.

8-12-24 RTAB Preparedness Committee Meeting Minutes

Participants: Eric Alberts, Dr. Patrick Cassell, Beverly Cook, Lynne Drawdy, Kim Foley, Julie Frey, Dr. John McPherson, Matt Meyers, Heather Oulette, Michelle Rud, Jeana Swain, Dr. Scott Zenoni, Dr. Tracy Zito

Welcome: Eric welcomed the group.

Review and Approval of Minutes: Eric advised the minutes of the last meeting were included with the calendar invitation. Michelle Rud moved to approve the June minutes as submitted, and Heather Ouellette seconded the motion. There were no objections, and the motion carried.

Old Business:

- **Trauma/Burn Training:** Lynne apologized for the delay in moving this project forward and said that she will convene a meeting with the group in September and provide an update by the next meeting.
- Pulsara Update & Strategies: Lynne shared the online map which shows status of hospitals and EMS agencies who have contracted for Pulsara. Dr. Zito asked if we can determine which EMS agencies and hospitals are integrated. Lynne stated that we will pull together a regional overview and share it with the committee. Eric said there has been confusion about who should go first, EMS or hospitals. Lynne said we have heard that Dr. Zuver is mandating its use in Orange County. Dr. Zito said they have a lot of things going on right now and it was not discussed at the recent meeting. Eric said he was concerned that it may get lost. Michelle expressed concern that this is voluntary and there is no sense of urgency. Dr. Zito said the pilot during the April full scale exercise was effective and she is worried we are losing momentum. Lynne will send a regional map and suggested that we develop a strategy for promoting implementation. This is also on the agenda for the upcoming Domestic Security Prevention, Response and Recovery focus group meeting and the Executive Board for statewide decision makers. Lynne stated that Pulsara has assigned Forest Winslow to work with Central Florida to help keep momentum going and we can ask for his assistance in moving our region forward.
- **Statewide MCI Coordination Plan:** Dr. Zito stated that we need to move Pulsara forward so that we can focus on developing a statewide MCI coordination/patient movement process and exercise.

New Business:

• OneBlood Event: Eric provided an overview of the recent cyber attack on OneBlood, which created significant blood shortages in healthcare facilities here and in other states. He stated that this highlighted issues with reliance on a single supplier. Dr. Zito stated that she was at the Florida Chapter of ACS (American Academy of Surgeons) and FCOT put a resolution forth calling for a process for redundancy. She stated that if the Florida Hospital Association did not lead an effort to bring stakeholders together to discuss the issue, we would have been in worse shape. From a trauma preparedness standpoint, it is of utmost importance. Eric said supplier failures can have major and immediate ramifications on patient care. We need to remind our community that we need help with blood donations. Dr. Zito agreed and stated that we also need transparency in the process during shortages, and a focus on redundancy. Jeana suggested OneBlood be invited to participate on the committees; Lynne will reach out to them. Lynne said she was surprised an issue of this significance got no public attention and that she learned that it is not easy to find a way to donate blood. Lynne stated that in the beginning there was also misleading language, such as the shortage impacting elective surgeries when in fact it was impacting trauma, high-risk pregnancy and cancer treatments. Michelle said they were downplaying it in the beginning and this event

highlighted there was no downtime procedure in place. Michelle said her CMO got together with surgeons, and they were making decisions on procedures. Jeana said she is concerned that their downtime process is handwriting labels, and it greatly delayed getting blood products and especially platelets. Lynne asked if hospitals have gotten a survey from FHA asking about lessons learned and after action and no one has received that yet. The group agreed that we need to put together a statement on the issues and recommendations, including an evaluation of their current SOPs and a process to include transparency, redundancy, downtime, etc. Lynne advised that Dr. Pappas was working with EMS Advisory Council to do something similar, and Matt stated that FHA is also developing this. Dr. Zito will work with Jose Diaz on this. Eric suggested that we include real life cases to paint a better picture. Lynne suggested that we ask Dr. Pappas if all the regional trauma committees could write and sign a letter outlining the issues. Dr. Zito said she can talk with John Armstrong to see how we can roll in the FMA support for such a call to action and we should find out what FHA is doing. Lynne believes FHA will do AAR for their members. Lynne will ask Dr. Pappas about drafting a statement from the Trauma Advisory Board and its committees as input into the AAR.

Next Meeting: The next meeting is scheduled for October 14th. The meeting adjourned at 4:33 p.m.

8-13-24 System Support Committee

Participants: Sheryl Aldarondo, Lina Chico, Beverly Cook, Matt Meyers, Jasmine Webb

Welcome: Lina Chico called the meeting to order at 10:02 am and introduced herself as the Injury Prevention Coordinator at Arnold Palmer Hospital for Children. She noted that she put together a resource page for the website and it was displayed.

Orlando Health: Sheryl stated they did Stop the Bleed training for close to 300 people in Montverde and another community, did a big training for Orange County Public Schools, Clermont SWOT SROs, medical clinic courses, and others. They are still in the process of getting a vendor and did burn prevention at The Mayflower. They received an Honorable Mention for the Best Foot Forward program, participated in Cross Walk at end of July for back to school, shot videos for Mothers Against Drunk and Distracted Driving and received a presentation request yesterday. They are working with the trauma survivor network and resources for trauma survivors. She is helping Lina with bike helmet fitting and went to class. In September and October, they are doing additional Stop the Bleed trainings, and talking to Cancer Survivor group at South Lake Hospital.

Arnold Palmer: Lina stated she has been working on helmet fitting events and has given out over 200 helmets and worked on back-to-school events with door alarms as well. She noted that they have a car seat program and received Buckle Up for Life grant so now they have car seats. They have put in a request for a community grant on safe driving. She has a few car seat certification classes coming up and they are filling up quickly. They are hosting a basic car seat event in Clermont. Lina shared that the Teen Safety Coalition event is coming up on August 27 and 28. National Child Safety Passenger Week is September 15-21, and she has events in Lake, Orange and National Car Seat Check at APH in September.

Lina will report at the upcoming Trauma Executive Committee meeting and will send out information to committee members to get more involvement. Beverly mentioned that Jasmine Webb from DOH was on the call earlier, and that the county health departments in our region may have Injury Prevention Coordinators focusing on some of the same things as the hospitals. Lina went over what DOH is doing and listed projects and stated she would like to get them to attend the meetings, so all are aware of the resources.

HCA: Sheryl shared that they have not hired in their position at Lake Monroe yet and Lina said Kim Foley was at the last meeting.

Holmes: Lina stated that Holmes' Injury Prevention Coordinator is on maternity leave.

Stop The Bleed Grant: Matt indicated he has no updates on this grant as it comes out around November. Lina said faith-based community is the focus and asked members to bring their list to the October meeting to look at how to reach as many people as possible. She asked if this is the first one and Matt said as far as he knows this is the first and Sheryl shared she believes this is correct. She asked that we go over education and training and give ourselves deadlines.

Other Issues/Announcements: Lina asked how often stakeholders for Trauma list is updated. Please send any updates to Lynne.

The next meeting will be moved to October 22 due to a statewide meeting conflict. The meeting adjourned at 10:17 a.m.